

Transport Analysis to review Swedish Transport Administration's work on better cost control

Summary report: 2023:1

Date: 2023-04-12

Trafikanalys

Adress: Rosenlundsgatan 54, SE-118 63 Stockholm

Phone: +46 10 414 42 00

E-mail: trafikanalys@trafa.se

Webadress: www.trafa.se

Publisher: Mattias Viklund

Datum: 2023-04-12

Summary

Transport Analysis to review Swedish Transport Administration's work on better cost control

Transport Analysis, which is an expert authority for transport policy, has been commissioned by the Swedish government with conducting a review and follow-up of the Swedish Transport Administration's cost control efforts with respect to the national transport infrastructure plan. This task will continue until 2028. Transport Analysis is to present an annual review of the problems associated with cost increases within the operations and an assessment of the Swedish Transport Administration's work in this area, and report on the areas for improvement that Transport Analysis proposes for further analysis. A plan for carrying out this task was presented on the 23rd of January 2023.

This commission pertains to the national transport infrastructure plan for the period from 2022 to 2033 in its entirety. Transport Analysis intends to focus in particular on three parts of the national plan, namely:

- named investments, i.e., major investments with an estimated cost of over MSEK 100,
- trimming and environmental measures, i.e., measures with an estimated cost of under MSEK 100,
- maintenance.

The present project plan is based on various analyses and documents prepared by Transport Analysis on earlier occasions, and on input from outside experts engaged to prepare concept papers setting out proposed approaches and methods. Task-specific contacts have been established and dialogues initiated with both the Swedish Transport Administration and the Swedish National Financial Management Authority while working on the plan.

In Transport Analysis' view, cost control primarily regards preparing and applying an accurate documentary basis for decision-making, and with achieving high productivity and efficiency in carrying out the operations in question. This means that cost and benefit calculations must be precise, and that projects must be carried out efficiently. Satisfactory documentation that makes it possible to track cost trends and any changes in the actions being taken is also essential. Routines for following up and learning from the outcomes of completed projects are needed as well.

The work on the present government task is intended to focus attention on different levels of analysis. One basic level pertains to the concrete investments and measures in the national plan, where the actual costs originate. The processes, routines and methods which govern how the work is being carried out are on a second level. Above this is a level pertaining to operational improvements in this area.

Transport Analysis intends to organize the work into one main project and three subprojects. The main project, which will focus on issues that overarch the subprojects, will play a coordinating role and ensure the deliveries to the government. The three subprojects reflect the breakdown of the national plan. One subproject thus has to do with named investments, a second with trimming and environmental measures, including investments in the regional transport infrastructure plans, while a third subproject will address maintenance. The subprojects will begin with a mapping process, which will include a description of how the

documentary basis for decision-making is to be configured and generated, and how the decision-making processes will be organized. The focus during the first year of the work will be on two of the subprojects, i.e., named infrastructure projects and maintenance.

The Swedish Transport Administration is important both as a data provider and as a secondary target group for analyses and results. Transport Analysis and the Swedish Transport Administration have agreed that the contact interface between the agencies will consist of the project group from Transport Analysis and, from the Swedish Transport Administration, its cost management projects. Meetings will be held on a regular basis. The Swedish National Financial Management Authority will have a reactive role, with the task of offering its views on the proposals and documentation generated by Transport Analysis. The intention is to engage outside experts by procuring the services of consultants and researchers, as well as via a reference group and an 'Open Forum'.

Transport Analysis is a Swedish agency for transportpolicy analysis. We analyse and evaluate proposed and implemented measures within the sphere of transportpolicy. We are also responsible for official statistics in the transport and communication sectors. Transport Analysis was established in 2010 with its head office in Stockholm and a branch office in Östersund.



Transportanalysis
Rosenlundsgatan 54
SE-118 63 Stockholm

Phone +46 10 414 42 00
trafikanalys@trafa.se
www.trafa.se